

# A Programme for Friendly Relations Between Mexico and the United States

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## A SOLUTION OF THE MEXICAN PROBLEM.

No more important problem faces the people of the United States than our relations with Mexico, our next door neighbor. This pamphlet outlines a plan for the positive solution of this problem. The forces of the Evangelical Churches of the United States have been studying for several years how to unite in a program that would help Mexico and promote mutually helpful relations between the two countries.

The first conference to consider these questions was held in Cincinnati, Ohio, in June, 1914. The program then outlined has since been fostered and enlarged thru the Committee on Cooperation in Latin America, representing the various mission Boards involved. Of late conditions developed which seemed to warrant a holy boldness in the formation of unprecedented plans comprehending all sides of the problem.

A representative conference of Christian Workers was, therefore, held in the City of Mexico, February 17-21, 1919. It inaugurated what is probably the most inclusive cooperative program ever outlined by Christian forces for any nation, a program unanimously endorsed by all the Mexican leaders, missionaries and Board representatives present. President Carranza, in special audience, gave assurance of the government's approval. Many well-known Mexican leaders of the educational, political and commercial world enthusiastically endorsed it. Among the outstanding phases of the program are: A University in the City of Mexico; a Hospital in the City of Mexico; Eight agricultural schools in as many different sections of the Republic; a Community Center or Institutional Church and a school of mechanical arts in each center of importance in the Republic; Normal Schools in such districts as do not yet possess them and the strengthening of those already existing; the development of the Union Theological Seminary already existing in Mexico City; the uniting of the various missionary publication interests into one Publishing House, Book Store and one weekly paper for the whole Republic; a campaign to popularize medical knowledge; a definite division of territorial responsibility so as to avoid overlapping or duplication of effort.

Each communion has mapped out its program for the field for which it is particularly responsible. One only of these calls for one hundred and twenty Mexican workers, eighty-seven foreign workers, and an expenditure of a million and a half dollars in the next ten years. This does not include that society's share in the union enterprises. To promote the cooperative program, the following workers are requested: A general secretary of the Committee on Cooperation in Mexico, who shall give his time to all questions of Cooperation, including work for Sunday Schools, Young People's Societies, Temperance and other activities; a

secretary of Education, the executive of the newly formed Board of Evangelical Education; a specialist on Agricultural Education, who shall advise with the eight Boards who are to conduct the Agricultural Schools; an agent for the Union Press (provided); an editor for the Union paper; three additional professors for the Union Theological Seminary.

The sums needed for the various Union Institutions are estimated as follows: University, five million dollars; Hospital in Mexico City, one million six hundred thousand; Evangelical Press, one hundred and fifty thousand; Union Theological Seminary, building and endowment, six hundred thousand dollars; two industrial schools, five hundred thousand dollars. Each mission has made out its particular budget for its own field and needs.

The reports of various Committees as adopted by the Conference covering the different divisions of the program are herewith published as the simplest means of reporting to the public the results of this epoch-making gathering. They are preceded by the resolution unanimously adopted by the Conference concerning the general conditions in Mexico at the present time.

Any information desired as well as additional copies of this pamphlet will be gladly furnished by the undersigned.

SAMUEL G. INMAN,

*Executive Secretary, Committee on Cooperation in Latin America,  
25 Madison Avenue, New York City.*

## A RESOLUTION.

The conference of Christian Workers meeting in the City of Mexico, February 17th to 22d, 1919, wishes to express its deep gratitude for the cordial way in which it has been received by all the people and for the fact that improved conditions and the open-mindedness of the people permit Christian work to be carried on in all parts of the Republic, with protection and welcome for the workers.

The twenty delegates from the United States, before arriving at the Capital, have visited their work in all sections of the country, the routes of some being through Nogales, Sonora, Sinaloa and Guadalajara; others through El Paso, Chihuahua, and Aguas Calientes, others through Laredo, Monterrey, and Saltillo, others through Matamoros, Victoria, Tampico and San Luis Potosi, and others through Vera Cruz, Jalapa and Puebla. Such travel has been attended with no untoward incident whatever, and with a far greater degree of comfort than was anticipated.

Many encouraging evidences were found of the fact that the country is slowly but surely returning to normal conditions, socially, economically and politically. While some outlying districts are still greatly disturbed, practically all the centers exhibit stable conditions.

We recognize keenly the many difficulties against which the government is working in restoring the country to a normal life, and register our hearty sympathy with the Mexican people in their earnest struggle toward the real democracy.

We pledge ourselves to do all within our power to promote a closer friendship and clearer understanding between the two neighboring Republics, both by making known in the United States the real developments and deep aspirations we have found among the Mexican people, and by encouraging in every possible way the increase of those institutions and movements which are set to aid Mexico in her struggle toward a new life.

## I. EDUCATION.

### 1. A UNIVERSITY.

A. 1. It is proposed that there be developed in Mexico an Institution of Higher Learning which shall carry forward the work done by the various preparatory schools now in operation, and others that may be established, so relating itself to them and to the government schools as best to serve the interests of education in the Republic.

2. That the Institution be a Christian university having as its purpose the fitting of its students for the broadest and most efficient living and service—to be Christian but not sectarian.

3. That the institution be a university in the sense that it be composed of various faculties, viz.: of Liberal Arts, of Education, of Commerce, of Medicine, of Agriculture, of Engineering, etc., the above to be established as soon as possible.

4. That the official name be determined later.

5. That its location be within the Federal District.

6. That the sum of \$5,000,000 gold be raised as soon as possible for financing the institution, but that work begin on grounds, buildings, etc., and the institution be opened as soon as, in the judgment of the Board of Directors, it shall have sufficient resources to assure success.

**B. Government and Administration.** The control of the institution shall be vested in a Board of Directors in New York City, and the local management in an Administrative Council in Mexico City.

1. *Board of Directors:*

(a) This Board shall be composed of not more than fifteen (15) philanthropic persons, identified with religious and educational interests in Mexico. It shall be incorporated, and shall be self-perpetuating.

(b) The members of this Board shall be of undoubted fidelity to the spirit of the Gospel and to Jesus Christ.

- (c) This Board shall have control of the funds of the institution and special responsibility for securing its financial support, and shall direct its policies.
- (d) This Board shall elect the President of the University, who shall be ex-officio a member of the Board, but without vote. It shall receive from him annually a report of the condition and progress of the institution, and such other information as may be desired.
- (e) This Board shall be constituted and convened as soon as practicable, in the manner provided in Article D.

## 2. *Administrative Council:*

- (a) This Council shall be composed of nine (9) persons residing in Mexico and able to look personally after the interests of the institution. They shall hold meetings at least quarterly.
- (b) The members of this Council shall be chosen by the Board of Directors on recommendation of the President, or of a Director, or of any person acting through a member of the Board. The term of this election shall be three years, and vacancies shall be filled by the Council in the interim between meetings of the Board.
- (c) At least two-thirds of this Council shall be members of Christian Churches and all must be of undoubted fidelity to Christian ideals.
- (d) At least four shall be Mexican citizens.
- (e) This Council shall have under its care all matters relating to curricula, acting upon the recommendation of the Faculty, rates of tuition, length of school terms, election of professors upon recommendation of the President, care of property, questions relating to Governmental regulations, and all matters having to do directly with the management of the institution.
- (f) The President shall be ex-officio a member of this body without vote, and shall personally represent the Board of Directors.

## C. **Faculty.**

- 1. The teaching force shall be elected by the Council on recommendation of the President or of three members of the Council. Instructors other than professors may be employed by the President for a year or less with the approval of the Faculty.

2. A majority of the Faculty shall be of the Latin race.
3. The members of the Faculty shall be elected only after a year's service in the institution, or after giving other evidence of fitness, for a period of not less than five years, and shall be subject to recall.

#### D. Immediate Action.

1. The following are named as members of an Organizing Committee, with power to add to their number: Samuel G. Inman, Francis J. McConnell, Moises Saenz, John Howland, Webster E. Browning.
2. The Committee on Cooperation in Latin America is asked to finance the project in such ways as may be necessary until it shall be under way.

#### 2. NORMAL SCHOOLS.

I. This Conference endorses the Normal Schools now established as follows: For girls, those of the Southern Methodists in Chihuahua and in Saltillo; those of the Friends in Victoria and Matehuala; that of the Congregationalists in Guadalajara; that of the Presbyterians in San Angel; that of the Methodist Episcopal Church in Puebla; and the proposed school of the Baptists at Saltillo; and of the Presbyterians in Southern Mexico.

II. This Conference endorses the following schools which are giving normal training for boys: That of the Southern Methodists in Chihuahua; the Friends in Victoria; the Congregationalists in Guadalajara; the Methodist Episcopal Church in Puebla; and that of the Presbyterians in Coyoacan.

III. All of those churches which have made no provision for Normal training for men are asked to do so, either singly or in groups, by establishing Normal schools for men or adding such normal departments to schools already existing, or by providing hostels in the vicinity of State Normal Schools where male students may be under the care of a Christian guardian while attending the State institution.

IV. All Normal Schools are to offer the full course and have the necessary equipment prescribed by the Governments of the different states, to the end that the Governments may recognize these schools and accept their diplomas.

V. There shall be appointed by the different Boards working in Mexico a General Secretary of Education whose duty it shall be to visit, inspect and coordinate, as nearly as possible, the courses in all of the schools indorsed by this Conference, in order that they may do the best work possible and lead up to the Educational Department of the University.

VI. Inasmuch as the work of the pastor is essentially educational, since he has oversight of the work of the Sunday School and of the training of the young people, and, often, the supervision of Day Schools, candidates for the ministry are urged to take normal training.

### 3. UNION EVANGELICAL SEMINARY.

I. The Seminary should be provided with property and buildings of its own, to be located in close proximity to the proposed Christian University, the buildings to include dormitories, professors' residences, class rooms, library, and equipment for each, costing altogether probably \$300,000 gold. A similar amount should be provided as a permanent endowment for the Seminary.

II. The number of full professorships should be increased to six, and one of the first of the new chairs should be that of Christian Ethics and Social Service.

III. The present plan of electing professors by the Administrative Council of the Seminary, subject to the approval of the Home Committee, is approved.

IV. The Administrative Council are advised to include in the next budget an initial sum for books for the library, and such an item should appear in the budget each year.

### 4. INDUSTRIAL SCHOOLS.

#### I. For Girls.

1. In the rural and village schools a foundation for industrial training should be laid by offering in the Elementary Schools instruction in the rudiments of domestic science, home-cooking and hygiene.

2. In the territory of each denomination, or in each State, if the territory contains several, there should be an Industrial School, the aim of which should be to give practical training in home-making and, by vocational training, to prepare girls for earning their own living.

3. In each of the Normal Schools of the country, a course should be provided where teachers may be trained for Industrial School work.

#### II. For Boys.

1. Each denomination shall provide Community Industrial Schools of elementary character which shall emphasize the problem and industries of the Community in which they are located.

2. One or more Agricultural and Mechanical High Schools should be maintained by each Mission in its territory, in which vocational training shall be emphasized. Also courses for Instructor shall be provided in the various Normal Schools.

It is suggested that large, outstanding agricultural plants be established in the following sections: Chiapas (Northern Presbyterian), Oax-

aca (Northern Presbyterian), Michoacan (Southern Presbyterian), Torreón (Southern Methodist), Mexico City (Northern Methodist), Sinaloa-Sonora (Congregational), Aguascalientes (Disciples), C. Victoria (Friends).

3. That a specialist in agricultural education be appointed to guide the Missions in establishing their agricultural programs.

#### 5. BIBLE SCHOOLS FOR WOMEN.

1. All the evangelical denominations working in Mexico should look to the training of young women for evangelistic work.

2. The school already in operation under the direction of Miss Dunmore is approved.

3. Arrangements should be made by other denominations for cooperation in this school so soon as they have young women in need of training.

#### 6. DENOMINATIONAL INSTITUTIONS.

It is recommended that there be created a National Board of Evangelical Education which shall be considered the permanent Committee on Education of the Committee on Co-operation in Mexico. This Board shall consist of one representative of each of the co-operating societies. The Board shall have its headquarters in Mexico City, a working majority of its members residing in or near said City.

It shall be the duty of the Board of Evangelical Education to seek the coordination of all the Christian Schools of the Republic of Mexico, working out a program of standardization insofar as such program be compatible with the official program of the various states.

The Committee on Co-operation in Latin America is requested to provide a Secretary for the Board, who shall be considered the Secretary of Evangelical Education in Mexico.

It shall be the duty of the Educational Secretary to aid in every way possible in the carrying out of the plan of the National Board of Evangelical Education for the coordination, standardization and improvement of all Evangelical Schools in Mexico. He shall seek to visit and inspect all such schools, giving help, service and encouragement to the educators in charge. He shall strive to improve in all practical ways the kind and quality of text books in use in such schools and shall look to the betterment of their equipment in regard to libraries, laboratories, etc.

The Young Men's Christian Association is encouraged to enlarge its student work by providing hostels in the national capital for the accommodation of students in the government schools and the Boards having work in the City of Mexico are asked to unite in the employment of a student pastor who shall give his entire time to the cultivation of students and other members of intellectual circles.

In all state capitals the occupying Boards shall make all possible effort to reach with Christian influence the student classes.

## II. LITERATURE.

### A. A JOINT PUBLISHING HOUSE.

At the National Convention held in Mexico City, March 27th to April 1st, 1917, a definite recommendation was made to unify all printing and publishing interests, and a committee was appointed, consisting of G. B. Winton, C. Petran and R. A. Carhart, to prepare a plan for bringing this about. The plan prepared by them provided for the organization of a stock company, whose capital should be at least 50,000 pesos, to be divided into 500 shares of 100 pesos each; the stock to be paid for on the installment plan by any Board not able to make immediate payment, with six per cent. interest on deferred payments. This stock would be assessable to care for the regular approved budget of the Company, in order to meet the expenses of the business. The general management of the institution to be vested in a Board of Directors elected annually by the stockholders, which Board would elect the officers of the Company.

This plan was presented to the several Boards of Foreign Missions working in Mexico and is known to have been adopted by several of them, but as yet no formal action has been taken by the representatives of these bodies working in Mexico, to put this plan into effect.

We now recommend:

1. That the representatives of the Boards at this Conference definitely state just how many shares their respective Boards will take and that they then proceed to organize as stockholders and elect a Board of Directors, who shall, until a more detailed plan can be adopted, undertake the following:

(1) An Inventory of the Presbyterian and Methodist Presses and Book Stores in the City of Mexico and any other stock hold by any evangelical communion.

(2) A decision as to the location or locations of the joint press and joint book depository.

(3) The election of an agent who shall have general charge of both press and depository; and also the election of an editor for the joint paper and Sunday School publications.

(4) The adoption of names for the Publishing House and for the joint paper.

(5) The adoption of a salary schedule for the agents of the Company.

(6) The adoption of plans and the making of provision for the financial conduct of the institution, they to serve as a board of counsel for the editor of the paper.

2. That the Board of Directors begin the organization at once and prepare to institute these new arrangements by April 1, 1919.

3. It is understood and agreed that the Presbyterian and Methodist institutions and such others as shall be offered shall become the basis of this new Company, and the equipment and stock now on hand shall be utilized to promote the same, until such time as it may be increased and made adequate by the receipt of payment of stock from other Missions.

4. It will be further understood that the Presbyterian and Methodist and other mission bodies shall receive credit on their purchases of stock to the amount of the inventories above referred to. In case the investment of either mission is more than the amount of shares subscribed by it, it shall receive credit on the books of the Company, against which may be charged future assessments, or for work done by the Company for them.

5. In case the property of either the Presbyterian, Methodist or other missions is utilized by the new Company, a definite rental agreement shall be entered into with such mission body, until such time as property may be acquired by the Company.

6. The following apportionment is suggested for the various Boards and organizations for the formation of a Stock Company to finance the business of the proposed Publishing House:

Presbyterian Church in the U. S. A.....	10,000.00	( Pesos )
Methodist Episcopal Church .....	10,000.00	"
Methodist Episcopal Church, South.....	6,000.00	"
Baptist Church, North .....	5,000.00	"
Presbyterian Church in the U. S.....	5,000.00	"
American Board (Congregational) .....	5,000.00	"
Disciples of Christ .....	4,000.00	"
Friends .....	2,500.00	"
Y. M. C. A. .....	2,500.00	"
<hr/>		
Total .....	50,000.00	"

#### B. YOUNG PEOPLE'S PAPER.

In consideration of the fact that the Committee on Cooperation in Latin America has recommended the publication of a Spanish paper of a character similar to that of the *Youths' Companion*, this paper to be published in New York and sent to the various countries where Spanish is spoken, it is voted that:

1. We feel that such a paper would be more useful for the work in Mexico if it were published in Mexico.

2. That if such a paper is published in New York, the workers in Mexico aid in its circulation to the best of their ability.

3. That it is of most importance at this time that a department for young people be opened in the Evangelical Paper to be published here.

## C. SUNDAY SCHOOL LITERATURE.

In regard to Sunday School literature, your committee notes with satisfaction the degree of success that has accompanied the cooperation thus far in this department. *El Fanal* is published by the Presbyterians, U. S. A., and *Lecciones Bíblicas* by the M. E. Church.

The need of a paper for children is greatly felt. *Manzanas de Oro*, published by the American Tract Society, contains valuable reading material for children, but its Lesson Helps are for adult scholars.

The Graded S. S. Lessons published in Nashville, Tenn., are most heartily recommended. Three courses for primary grades and two for juniors have been published, and others are ready. The Beginners' courses are greatly needed.

## III. SOCIAL AND MEDICAL WORK.

A. The present disturbed social and economic conditions in Mexico, with the proper working out of which the future of every part of the nation's life is so closely bound up, give special emphasis to the need of a practical interpretation of the Gospel as the solution of the people's every problem. We therefore recommend to the Mission Boards:

1. That they establish immediately in each of their important centers a strong institutional work to serve the whole adjacent territory.

2. That where more than one Board are working in a center, joint arrangements be made either to establish a union plant or to divide the center so that each Board shall be responsible for such community service in a designated section of the City.

3. That there be careful consideration which of the two types of work is most suitable for the particular City:

(a) An institution, such as the People's Institute of Piedras Negras, which is conducted in a separate building from the Evangelical Church and seeks to furnish an educational and social center for all people, even those whose prejudices would not allow them to take part in the activities of an evangelical church; or

(b) An Institutional Church where church services are held and in addition the various activities of boys' and girls' clubs, night classes, lectures and clinic are carried on.

B. For Institutional Work we suggest a

### FOUR-FOLD PROGRAM :

1. *Physical work.* Gymnasium classes, outdoor athletics and playgrounds, baths, swimming-pools, clinics for the poor, literature and lectures on hygiene and morals.

2. *Educational work.* Reading room; night and afternoon classes in reading, writing, spelling, arithmetic, English, Spanish, typewriting, stenography, book-keeping, telegraphy, carpentry, shoe-making, auto-repair, cooking, sewing, millinery, fancy-work; Department of music, Kindergarten, Vacation School, etc.

3. *Social work.* Literary and social program—weekly or bi-weekly; boys' clubs (Boy Scouts, 12 years and up; Boy Soldiers, under 12 years of age); mothers' club, girls' club (Campfire Girls and sewing classes), Employment Bureau, house to house visitation, day nursery.

4. *Religious work.* Classes on Life Problems, week night class in Bible Reading, distribution of literature, personal interviews.

#### C. GENERAL COMMUNITY SERVICE.

1. We recommend the establishment of a Union Hospital in Mexico City under Christian auspices.

2. We recommend that the Committee on Cooperation in Latin America be requested to organize a campaign to popularize a knowledge of disease and its cause, through posters, public meetings, educational films, etc., among the people of Mexico, somewhat along the line of work already done by medical missionaries in China.

3. We propose to cooperate with the Mexican people in the training of physicians and nurses, in the meantime helping to supply the need through the Missions.

4. In view of the promised success of the orphanage work of the Disciples, we commend to the Boards the continuation of this institution and study the need for this kind of work.

5. It is the sentiment of this Conference that we request the various organizations that contemplate temperance work in Latin America to co-operate in this work with the Committee on Cooperation in Latin America, which is the official representative organization for evangelical work in Latin America.

6. Since industrial training attaches to the social program in a marked way, we therefore heartily endorse the plans above set forth for the establishment of industrial institutions.

7. In our relations to municipal problems in each city where social and medical work takes on the character of a public institution and public interest is developed, the fullest possible reports should be made to the municipal authorities and to the public in general. Our attitude should be one of the fullest cooperation with municipal authorities in every effort for the betterment of the people.

#### IV. DISTRIBUTION OF RESPONSIBILITY.

1. In view of the work of the Cincinnati Conference in 1914, and of the various readjustments recommended by the Boards since then, we urge that the Mission Boards accept responsibility for definite areas as follows:

The Congregationalists to occupy all of Sonora south of a line running east and west through Santa Ana; all of Sinaloa, Nayarit and Colima; and all of Jalisco except the Colotlán district as far south as Balaños and the section east of the railway uniting Aguascalientes and Leon.

The Methodist South Mission to occupy all of Sonora north of the line above indicated, all of Chihuahua, Durango, Coahuila; Nuevo León, with the exception of a small section assigned to the Friends Mission; and that part of Tamaulipas north of the 26th parallel.

The Friends Mission to occupy Tamaulipas, beginning at the point where the Monterrey-Tampico railroad crosses the Nuevo León boundary line, thence north along the state boundary line to the 26th degree of latitude, and following that line to the Rio Grande; from and including Matamoros, the field extends south to a line running approximately N. E.-S.W. from the Gulf Coast through the town of Manuel on the Monterrey-Tampico railroad and Las Crucitas in San Luis Potosí; this boundary on reaching the San Luis Potosí state line follows it to a point directly west of Tula; thence it follows a direct line through the state of San Luis Potosí, as far as and including Catorce on the National Railroad; from Catorce north along the railroad to Vanegas, thence eastward to state boundary of Nuevo León and Tamaulipas, and northward along the state line to the Monterrey-Tampico railroad, thus completing the circuit.

The Associate Reformed Presbyterian Mission to occupy the following territory—hoping that in the absence of any representative of their Mission at this meeting the assignment will meet their wishes—the state of Tamaulipas south of the line running through Manuel and Las Crucitas; the state of Vera Cruz north of but not including Tuxpan; the state of San Luis Potosí east of the line running north and south through Villar on the San Luis Potosí-Tampico railroad.

The Disciples Mission to occupy all of the state of San Luis Potosí west of the boundaries assigned to the Friends and Associate Reformed Presbyterian Missions; all of the states of Zacatecas and Aguascalientes; and in Jalisco the Colotlán District as far south as Balaños and the section east of the railroad from Aguascalientes to Leon.

The Presbyterian Mission (North) to occupy the territory of Quintana Roo, the states of Yucatan, Campeche, Tabasco, Chiapas and Oaxaca, and all of the state of Vera Cruz as far north as, and including, Tuxpan.

The Presbyterian Mission (South) to occupy the states of Michoacan and Guerrero; that part of Morelos west of, and including, the railroad running through Cuernavaca to Puente de Ixtla, and that part of the state of Mexico lying south of the National Railroad running through and including Toluca.

The Methodist Episcopal Mission to occupy the states of Guanajuato, Querétaro, Hidalgo, Puebla, Tlaxcala, and that part of Mexico lying north of the National Railroad which runs through Toluca, including the field of El Oro but not that of Toluca, and that part of Morelos east of the railroad running through Cuernavaca to Puente de Ixtla, but not including points on this railroad.

It is understood that the Federal District is common territory.

2. We recommend that all approved adjustments be carried out at the earliest possible date.

3. We would call special attention to the needs of the foreign colony in Tampico and recommend that the Anglo-American Committee in New York City be urged to give attention to this situation.

## V. MISCELLANEOUS.

### A. COMMITTEE ON COOPERATION IN MEXICO.

I. *Name.* This Committee shall be called The Committee on Cooperation in Mexico.

II. *Object.* Its objects shall be:

1. The coordination of all evangelical effort in the republic of Mexico to promote its efficiency.

2. To make careful surveys of the field, collect, tabulate and preserve the data essential for the different departments of the work of propagating the Gospel.

3. To serve as a Committee of Counsel and Reference whenever so desired.

4. To arrange for National Conventions.

5. To attend, as far as possible, to all matters of interest to the evangelical work.

III. *Members.* The members of the Committee (1) shall be chosen by the different missionary organizations at work in the country, on the basis of two representatives for each denomination, at least one of whom should be a Mexican, and one for each other national evangelical organization.

(2) Other members may be added by a three-fourths vote of the Committee.

IV. *Meetings.* The Committee shall meet at least once a year, and whenever called by the Executive Committee. In all meetings duly called, a majority of the members present shall be decisive.

*V. Executive Committee.* The President, Vice-President, the Secretary, the Treasurer and three other members chosen by the Committee shall form the Executive Committee, which shall serve for one year or until their successors are chosen.

*VI. Powers.* The powers of the Committee are advisory and consultative, and not legislative or mandatory.

#### B. EVANGELISM.

1. It is desirable that in every center of evangelical activities Bible Institutes be established, open to all who wish to take a course in evangelism. This course should be from one to six months, covering instruction in how to read and study the Bible, prayer, singing and the direction of public services, as well as visits in the homes. When students finish the course, they should receive a certificate and be dismissed in a solemn meeting but without further obligation to the institution.

2. Churches which have members gifted in evangelistic work should give special attention to winning them to this service.

3. In centers where there are Bible schools there should be, if possible, Bible depositories and supplies of tracts. Also free dormitories.

4. Prominent evangelists, especially those who speak Spanish, should be procured, if possible, for campaigns throughout the country.

## APPENDIX.

### I. CONSTITUTION OF COMMITTEES.

The following committees were elected to serve the Conference:

#### 1. LITERATURE AND PUBLICATIONS:

P. Arellano, V. D. Baez, R. A. Carhart, J. S. Cheavens, J. G. Dale, Harry Farmer, Sylvester Jones, Arthur H. Mellen, Charles Petran, Alfonso Pruneda, H. L. Ross, Alejandro Treviño, P. F. Valderrama

#### 2. TERRITORY:

P. Arellano, Mrs. Anna R. Atwater, W. E. Browning, Miss Esther Case, S. H. Chester, N. J. Elliott, Ross A. Hadley, J. P. Hauser, S. G. Inman, R. C. Morrow, Charles Petran, Wm. H. Teeter, Wm. Wallace.

#### 3. EDUCATION:

Mrs. Mary A. J. Ballard, George H. Brewer, R. A. Brown, W. E. Browning, Miss Carrie J. Carnahan, Miss Esther Case, O. W. E. Cook, J. G. Dale, Jonas Garcia, Miss Grace Hollister, John Howland, Miss Elma Irelan, Miss Juliet H. Knox, A. McLean, Andres Osuna, W. A. Ross, Moises Saenz, Miss Laura Temple, R. Solomon Tice, Miss Mary F. Turner, P. F. Valderrama, Epigmenio Velasco, Richard Williamson.

#### 4. EVANGELICAL SEMINARY:

W. E. Browning, S. H. Chester, Harry Farmer, Ross A. Hadley, J. P. Hauser, John Howland, Moises Saenz, Epigmenio Velasco, Wm. Wallace, Richard Williamson.

#### 5. SOCIAL SERVICE:

E. C. Aguirre, Miss Anna R. Atwater, Enoch F. Bell, Elmer R. Child, Mrs. Elmer R. Child, C. F. Conwell, N. J. Elliott, Juan Flores, Miss Elma Irelan, Alfred D. Mason, Francis J. McConnell, R. H. Pier-  
son, Alfonso Pruneda, Levi B. Salmons, Epigmenio Velasco.

### II. FIRST MEETING OF THE BOARD OF DIRECTORS OF THE EVANGELICAL PRESS OF MEXICO, FEB. 22, 1919.

The list of Directors as elected by the stock-holders was reported as follows:

Mrs. J. Howland (Congregational); Mr. R. A. Brown (Presbyterian, U. S. A.); Mr. J. P. Hauser (Methodist Episcopal); Mr. Elmer R. Child (Disciples of Christ); Dr. H. B. Rudd (Baptist, North); Mr. W. A. Ross (Presbyterian, U. S.); Mr. W. C. Taylor (Y. M. C. A.); Mr. J. B. Cox (Methodist Episcopal, South); Prof. M. Saenz (Friends).

Prof. R. A. Brown was elected Chairman, W. C. Taylor, Vice-Chairman, and J. P. Hauser, Secretary.

It was voted that the Managers of the present Presbyterian and Methodist presses, with the help of an expert, be named by this Board as a committee to make an inventory of the presses and stock.

It was voted that the Executive Committee be instructed to consult with the respective Missions and request the use, for the present, of the

property now occupied by *El Faro* for the new Union Press and the rooms now occupied as a book-store by the Methodist Church for the Union Book-store.

It was voted that Mr. R. A. Carhart be elected the Manager of the Union Press for the year and that the Executive Committee be asked to take up with the Committee on Cooperation in Latin America the selection of the Editor for the joint paper and Sunday School publications.

It was voted that the name of the new Publishing House be "The Evangelical Press of Mexico."

Voted to make the fiscal year of the Press the Calendar Year and that the budget for this year be for nine months, from April 1st to December 31st, and that the whole amount of the budget for these nine months be placed at \$40,000 oro nacional, of which \$15,000 is expected from profits of the Press and periodicals and \$25,000 to be received from assessments on the Boards. It was voted that the Secretary call upon the Boards for the payment of the capital stock as soon as convenient in order to begin the equipment of the new plant.

### III. MINUTES OF THE FIRST MEETING OF THE BOARD OF EVANGELICAL EDUCATION OF MEXICO.

The Board of Evangelical Education held its first meeting at 11:15 Saturday morning at the Union Evangelical Seminary, Mexico City, and organized with the following officers: President, Prof. Orwyn W. E. Cook; Secretary, Robert A. Brown.

In view of the recommendations made by the recent Conference of Mission Boards and National Workers having for their object a great advance along all educational lines in a union effort, Dr. Howland moved that this Board request the Committee on Cooperation in Latin America to provide an Educational Secretary for Mexico, to act under the direction of the Board. The motion was carried. A budget of \$3,600 was approved, to be divided among the Boards in proportion to their educational work.

It was voted to recommend that there be an Educational Department in the Union Evangelical paper, to be in charge of the Educational Secretary.

Dr. Howland moved that we urgently recommend to the Young Men's Christian Association the provision of a special Secretary for work among the students in the Government schools of the City. The motion was carried.

It was moved and carried that the members of the Board residing in the City form the Executive Committee, with obligations to inform the Board of all actions.

The Board then adjourned *sine die*.

Members, who had been appointed by Board representatives at the Conference, were present as follows: Dr. John Howland, Mr. Tice, Prof. O. W. E. Cook, Rev. W. A. Ross, Miss Ireland, Rev. Elmer R. Child, and Robert A. Brown.

CONFERENCE ON CHRISTIAN WORKERS, CITY OF MEXICO,  
FEBRUARY 17-21, 1919.

PERSONNEL OF THE CONFERENCE.

AMERICAN BIBLE SOCIETY:

From Mexico, Arthur H. Mellen.

BAPTIST CHURCH, NORTH:

From the United States, George H. Brewer; from Mexico, Alejandro Treviño.

COMMITTEE ON COOPERATION IN LATIN AMERICA:

From the United States, Samuel G. Inman.

CONGREGATIONALIST:

From the United States, Enoch F. Bell, Frank H. Tuthill; from Mexico, John Howland, Mrs. John Howland, Alfred C. Wright.

DISCIPLES OF CHRIST:

From the United States, Mrs. Anna R. Atwater, A. McLean; from Mexico, Elmer R. Child, Mrs. Elmer R. Child, Juan Flores, Miss Elma C. Irelan.

FRIENDS:

From the United States, Mrs. Mary A. J. Ballard, Ross A. Hadley, Sylvester Jones; from Mexico, C. C. Ruiz, R. Solomon Tice.

METHODIST EPISCOPAL:

From the United States, Miss Carrie J. Carnahan, Harry Farmer, Miss Juliet H. Knox, Francis J. McConnell, Wm. H. Teeter; from Mexico, V. D. Baez, R. A. Carhart, Ignacio D. Chagoyan, O. W. F. Cook, Miss Effa May Dunmore, J. P. Hauser, Mrs. J. P. Hauser, Miss Mabel Taylor, Miss Laura Temple, Epigmenio Velasco, F. F. Wolfe.

METHODIST EPISCOPAL, SOUTH:

From the United States, Miss Esther Case.

PRESBYTERIAN, NORTH:

From the United States, W. E. Browning; from Mexico, P. Arellano. Mrs. M. M. Burckett, Robert A. Brown, A. C. Cheney, Newell J. Elliott, Lorin H. King, Mrs. Lorin H. King, Miss Etta McClung, Arcadio Morales, Guillermina Morales, Charles Petran, Mrs. Charles Petran, Moises Saenz, Wm. Wallace, Miss Jennie Wheeler.

PRESBYTERIAN, SOUTH:

From the United States, S. H. Chester, Alfred D. Mason, Mrs. Alfred D. Mason; from Mexico, Miss Alice McClelland, R. C. Morrow, H. L. Ross, W. A. Ross.

Y. M. C. A.:

From Mexico, Felipe de J. Diaz, W. C. Taylor, Richard Williamson.

VISITORS:

From the United States, S. W. Boggs, Elmer Lynn Williams; from Mexico, Mrs. W. C. Taylor, Mrs. Richard Williamson.

